



Cabinet for Economic Development



Kentucky

Automotive Industry Profile

The Automobile Industry in Kentucky

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General Research Branch
Kentucky Cabinet for Economic Development
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Kentucky – Fueling the Automotive Industry

Auto manufacturers, along with their suppliers and dealers, provide a major driving force in the U.S. economy, and Kentucky is no exception. According to the U.S. Bureau of Economic Analysis, 1.6 percent of the state's total employment in 2009 was in motor vehicles, bodies and trailers, and parts manufacturing. Moreover, in 2009, over 16.8 percent of the state's workforce employed in manufacturing was employed in the motor vehicles, bodies and trailers, and parts manufacturing sector. Kentucky's strength in the automotive industry can be attributed to many factors, including a productive workforce, central location, low cost of business, excellent workforce training programs and a pro-business government.

Quick facts on Kentucky's auto industry:

- Kentucky ranked 3rd in light vehicle production in 2009.
- Kentucky is home to more than 400 automotive-related facilities, including four major auto assembly plants.
- In 2009, Kentucky had the nation's 3rd highest level of auto industry-related employment as a percent of total state employment in the United States.
- In 2008, Kentucky's automobile industry represented 3 percent of the state's gross domestic product.
- Kentucky's automotive industry gross domestic product for 2008 was over \$4.6 billion.

Kentucky Auto Assembly Plants

Kentucky is the proud home of auto-manufacturing giants Ford, GM and Toyota. Following are brief histories of their manufacturing facilities in Kentucky:



Ford first came to Kentucky in 1912, when it opened a sales and service office on South Third Street in Louisville. By 1916, production had started in the four-story brick building making 7,000 Model A's and other Ford trucks and cars per year. During World War II, the plant geared up to produce military equipment, but closed in 1925 - the same year Henry Ford created what was called "the first modern assembly plant" in Louisville. In 1955, Ford began operations at the Louisville Assembly Plant, and in 1969, began operations at the eastern Jefferson County Truck Plant. Today, the Ford story continues. In 2010, the company announced a \$600 million investment at its Louisville Assembly Plant to transform it into Ford's most-flexible, high-volume plant in the world. Once complete, the state-of-the-art facility will produce the next-generation Escape for the North America Market. The investment follows a previous \$200 million investment made in 2008 at the Kentucky Truck Plant, the second-largest Ford assembly plant in North America, to accommodate Ford Expedition and Lincoln Navigator production. The plant also manufactures the Ford F-Series Super Duty. Total employment at both Kentucky plants is expected to reach 6,600 by the end of 2011.



On June 1, 1981, General Motors moved production of the Corvette from St. Louis to Bowling Green, which remains today as the exclusive home of the iconic Corvette. The plant's 469 employees built over 7,300 Corvettes at the 1 million square-foot plant in 2009. The Cadillac XLR was also produced in Bowling Green, from June 2003 to April 2009. The Bowling Green plant celebrated the production of its 1.5 millionth Corvette on May 28, 2009. In addition to the manufacturing plant, The National Corvette Museum attracts enthusiasts from all over the world. The museum celebrates the Corvette, preserving its past, present and future, while also serving as an educational and research model. In 2010, legislation was passed making the Corvette Kentucky's official state sports car.



Toyota Motor Corporation located its first North American manufacturing plant in Georgetown in 1988. Today, Toyota Motor Manufacturing Kentucky (TMMK) is Toyota's largest production plant in the world with two vehicle-production lines and a powertrain engine and axle facility. In 2009, 7,000 team members built about 500,000 vehicles and nearly 400,000 engines. The plant manufactures the Camry, Camry Hybrid, Avalon and Venza. Toyota was so pleased with its success in Georgetown, it also decided to locate its North American Headquarters in Erlanger and its North American Parts Logistics Division in Hebron, employing over 1,100 and 400 people respectively.



Kentucky Automobile Production Facts

- In 2009, 649,422 cars and light trucks were assembled in Kentucky.
- Kentucky ranked 3rd in light vehicle production in 2009.
- Kentucky ranks 3rd in car production, 5th in truck production.
- 11.6 percent of all cars and trucks produced in the U.S. were made in Kentucky in 2009.

Table 1
Rank by 2009
Total U.S. Light Vehicle Production

State	Total Light Vehicle Production
Michigan	1,146,134
Ohio	783,462
Kentucky	649,422
Indiana	466,722
Alabama	467,817
Missouri	466,712
Tennessee	288,006
California	268,772
Texas	259,494
Illinois	174,912

Tables 1-3 data source: Automotive News Market Data Book 2009

- The 2nd best-selling car in the U.S. for 2009, the Toyota Camry, is manufactured in Georgetown. The Camry has been the best selling car in the U.S. for 11 out of the last 13 years.
- The Toyota Avalon, the 4th best-selling car in the large-size car segment in 2009, is also manufactured in Georgetown.
- The Kentucky-produced Chevrolet Corvette is the top-selling, premium-priced sports car in the U.S. Sales were 14,251 in 2009.
- The Ford F-Series pickup is the number-one-selling vehicle in 2009, and has been the best-selling vehicle in America for 28 years. It has also been the best-selling truck for 33 years.

Table 2
Rank by 2009
U.S. Car Production

State	Car Production
Michigan	509,856
Ohio	394,333
Kentucky	355,826
Indiana	245,097
California	201,337
Mississippi	140,467
Kansas	133,826
Alabama	120,029
Tennessee	118,626
Illinois	109,970

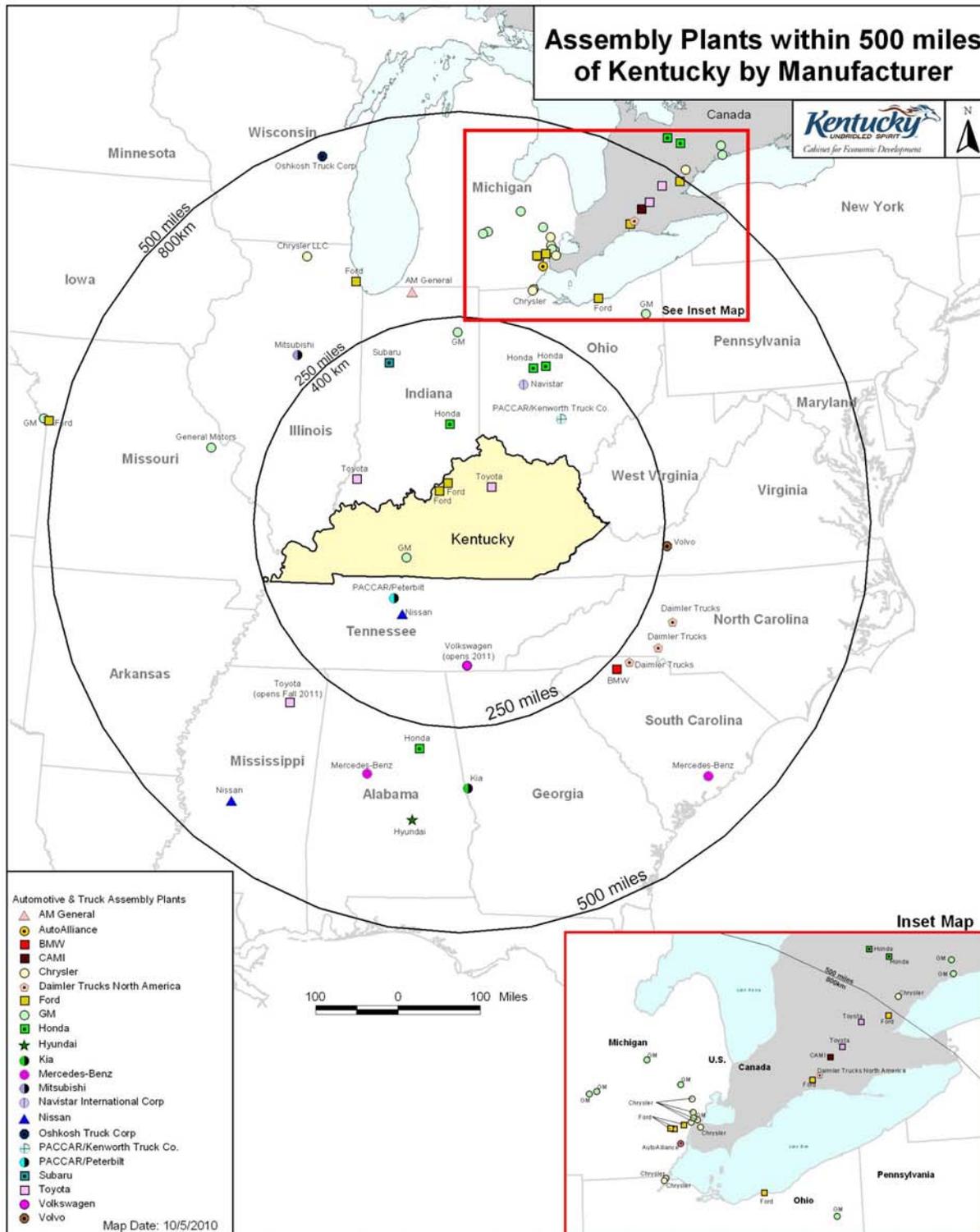
- Ford Motor Company: In 2009 the Bronze Plant Quality Award was presented to Kentucky's F-250/F-350 Super-Duty Truck manufacturing plant in Louisville by the J.D. Power & Associates Initial Quality Study.
- Toyota Avalon: 2009 IIHS Top Safety Pick Award; U.S. News & World Report's 2009 Best Car for the money award.
- Toyota Camry: 2009 U.S. News & World Report's 2009 Best Car for the money award; Named Best New Family Vehicle by Kelley Blue Book's kbb.com; "Best Bets," Cars.com.
- Toyota Venza: AutoPacific Ideal Vehicle Award for premium mid-size crossover SUV.

Table 3
Rank by 2009
U.S. Light-Truck Production

State	Truck Production
Michigan	636,278
Missouri	466,722
Ohio	389,129
Alabama	347,788
Kentucky	293,596
Indiana	291,101
Texas	259,494
Tennessee	169,380
South Carolina	123,071
Minnesota	75,530



Automobile and Truck Assembly Plants within 500 Miles of Central Kentucky



Impact on Kentucky's Economy

The motor vehicle industry continues to have a very strong presence in Kentucky. In 2009, a workforce of nearly 65,000 was employed in motor vehicle-related facilities in Kentucky¹. Employment in the motor vehicle industry decreased by 18 percent between 2008 and 2009, compared to a decrease of 3 percent for all industries and negative growth for manufacturing. Although Kentucky's employment growth in the motor vehicle-manufacturing sector was negative between 2008 and 2009, it still ranks 3rd best among the top 10 motor vehicle-producing states.

The gross domestic product for the motor vehicle industry in 2008 was \$4.6 billion, ranking Kentucky 4th among the top motor vehicle-producing states. Kentucky's 2008 GDP per capita of \$1,079 for the motor vehicle industry ranks the state 3rd in the nation. The *Annual Survey of Manufacturers'* November 2008 issue lists the value of shipments for the motor vehicle industry at nearly \$29 billion, which ranks Kentucky among the upper half of the top motor vehicle-producing states.

Table 4 - Impact of Motor Vehicle Industry on Kentucky

	All Industries	Manufacturing	Motor Vehicle Industry
Employees (2009)	1,866,199	219,516	36,869*
Total Annual Wages (2009)	\$70,587,551,000	\$13,824,783,000	\$2,736,569,000
GDP (2008 Current Dollars)	\$157,230,000,000	\$27,283,000,000	\$4,626,000,000
GDP Growth (2003-2008)	25.55%	11.81%	-21.23%
GDP per Capita (2008)	\$36,668	\$6,386	\$1,079

Source: Bureau of Economic Analysis, U.S. Department of Commerce, Regional Economic Accounts Data. **Note:** In this table, the Motor Vehicle Industry is defined by NAICS 3361, 3362 and 3363.

The motor vehicle industry continues to impact the economy and people of the Commonwealth in a very positive manner. The motor vehicle industry provides thousands of high-wage jobs to the people of Kentucky. In 2009, the average weekly wage for motor vehicle manufacturing was \$1,393, compared to \$923 for the manufacturing sector and \$723 for all industries. Employees in the motor vehicle industry earned over \$2.3

billion in wages in 2009, and wages earned totaled over \$900 million in the motor vehicle manufacturing segment of the industry. The motor vehicle industry accounted for 2.94 percent of Kentucky's total GDP in 2008. Of the top motor vehicle-producing states, only Michigan's and Indiana's motor vehicle industries comprise a larger share of their states' overall economy.

Table 5 - Gross Domestic Product Comparison of Top Motor Vehicle States

State	Motor Vehicle GDP % of Total GDP	Motor Vehicle GDP per Capita	Motor Vehicle GDP per \$ Motor Vehicle Wage	Motor Vehicle GDP per Employee
Kentucky	2.94%	\$1,079	\$1.40	\$102,873
Alabama	2.03	745	1.52	104,653
California	0.16	86	1.19	90,234
Illinois	0.32	159	0.73	59,480
Indiana	3.99	1,681	1.32	104,558
Michigan	5.89	2,252	1.37	133,536
Missouri	1.19	483	1.49	117,799
Ohio	2.23	921	1.33	104,079
Tennessee	1.46	580	Not Available	Not Available
Texas	0.37	181	1.54	127,076

Source: Bureau of Economic Analysis, Regional Economic Accounts Data.

¹ This figure represents total employment for each motor vehicle-related facility. Actual employment related to production of motor vehicle components, parts, or services is lower since some employees are involved in production of products or services unrelated to motor vehicles.



Motor Vehicle Industry Productivity

Productivity is a measure of economic efficiency which shows how effectively economic inputs are converted into output. Among the top automobile-producing states, Kentucky ranks 5th in worker productivity as measured by industry GDP per dollar of wages paid.



Courtesy Ford Motor Company

Table 10
2009 Worker Productivity
Top Motor Vehicle Producing States

	Industry GDP per Dollar of Wage Paid	State Ranking
United States	\$2.26	
California	2.36	1
Indiana	2.35	2
Texas	2.34	3
Tennessee	2.26	4
Kentucky	2.22	5
Alabama	2.22	6
Illinois	2.19	7
Ohio	2.18	8
Michigan	2.16	9
Missouri	2.10	10

Data derived from the information provided by the U.S. Bureau of Economic Analysis.

Kentucky's Motor Vehicle-Related Facilities

Kentucky has more than 400 motor vehicle-related suppliers employing over 80,000 people, including more than 12,000 employees at the four Kentucky automotive assembly plants.

Table 11
2009 Kentucky Auto-Related Wage Data

	Motor Vehicle Manufacturing	Motor Vehicle Body & Trailer Manufacturing	Motor Vehicle Parts Manufacturing
Average Annual Pay	\$72,428	\$36,787	\$42,771
Average Weekly Wage	\$1,393	\$707	\$823

Source: Bureau of Labor Statistics, Quarterly Census of Employment and Wages.

Kentucky's auto-related facilities supply a wide variety of products for the automotive industry. The leading industry sectors are represented by their respective NAICS Codes in the following table:

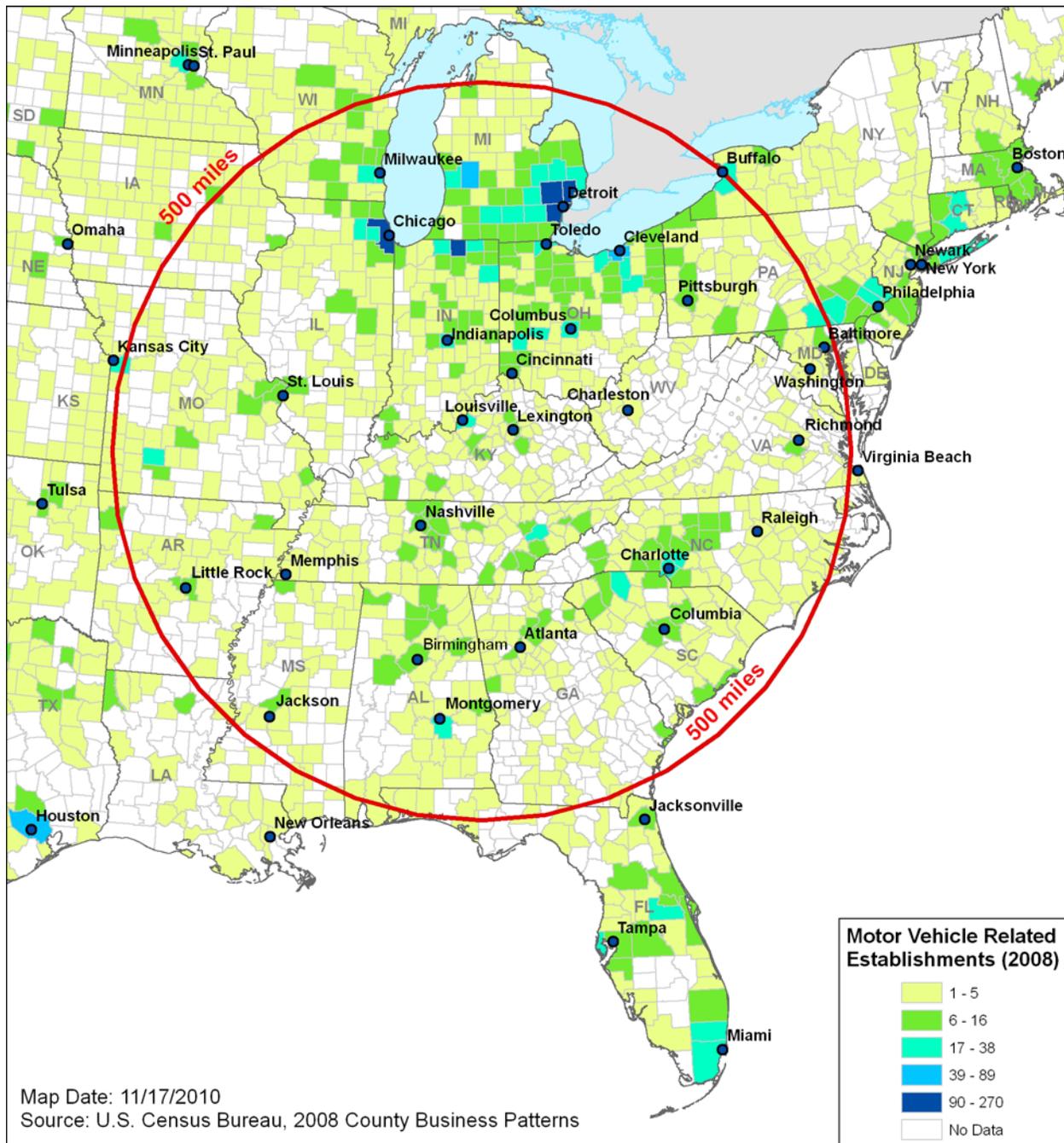
Table 12
Leading Automotive-Related Businesses By NAICS

Primary NAICS	Description	# of Firms
326199	All Other Plastics Product Manufacturing	138
336399	All Other Motor Vehicle Parts Manufacturing	101
336360	Motor Vehicle Seating and Interior Trim Man.	17
332710	Machine Shops	130
333514	Special Die & Tool, Die Set, Jig, & Fix. Man.	66

Source: Kentucky Cabinet for Economic Development.



Motor Vehicle-Related Establishments within 500 Miles of Central Kentucky



QUICK FACTS:

- 8,237 total motor vehicle-related establishments are in the U.S.
- 4,392 motor vehicle-related establishments in the U.S. are within 500 miles of central Kentucky.
- 53 percent of motor vehicle-related establishments in the U.S. are within 500 miles of central Kentucky.



Key Partnerships Impacting Kentucky's Auto Industry

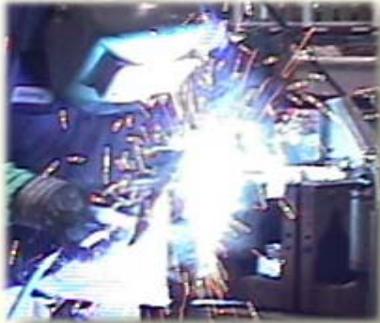
Kentucky – Argonne National Battery Manufacturing and R&D Center

Argonne National Laboratory has partnered with the Commonwealth of Kentucky, the University of Kentucky and the University of Louisville to establish a national battery manufacturing R&D center in Lexington. The facility will help develop and deploy a domestic supply of advanced battery technologies for vehicle applications that will aid in securing U.S. energy independence, reduce greenhouse gas emissions and help in strengthening the economy.

The center's major goals are to support the development of a viable U.S. battery manufacturing industry; make it easier for federal labs, universities, manufacturers, suppliers and end-users to collaborate; develop advanced-manufacturing technology to reduce advanced battery production costs; and accelerate the commercialization of technologies developed at national laboratories and universities.

The center will initially focus on lithium-ion battery manufacturing R&D. In the long-term, the center will help in the development of technologies that would enable a significant increase in energy densities, including lithium-air and zinc-air systems for vehicle applications and advanced batteries for cost efficient and long-life grid power storage applications.

University of Kentucky Center for Manufacturing



The University of Kentucky (UK) Center for Manufacturing is a world renowned center for its research, education and technical assistance in manufacturing. The Center for Manufacturing provides engineering assistance to approximately 15,000 people in North America and Europe with its staff of professional engineers with extensive industrial experience. The center conducts research on manufacturing systems and provides a wide range of educational opportunities for students and industrial professionals. The Center for Manufacturing has earned praise from organizations such as the Society of Manufacturing Engineers in recent years, for its strong emphasis on manufacturing research and education.

Because of the center's capabilities, Toyota Motor Manufacturing Kentucky selected it to develop a working model of the Toyota production system. The center's efforts with Toyota resulted in the Lean Manufacturing Program, an integrated research, education, and technology transfer effort. The Lean Manufacturing Program has trained and taught thousands of people from hundreds of companies throughout the world on the concepts of lean manufacturing. The program includes courses for operating managers and first-line supervisors, customized in-plant training, the International Lean Manufacturing Conference, Lean Manufacturing



Network (users group for practicing lean manufacturing principles) and a simulation that demonstrates the affect of lean manufacturing implementation.



As a result of a strategic effort by UK to move to the forefront of new technologies and workforce development for the future of manufacturing, the Center for Manufacturing will be integrated into a new proposed entity – the Institute for Sustainable Manufacturing (ISM). The ISM will serve as a leading international organization committed to the development and deployment of sustainable manufacturing technologies for products, processes and systems for significantly enhancing the manufacturing productivity, efficiency and

quality through its highly effective research, educational and outreach programs aimed at new technology and workforce development for next-generation manufacturing.



Kentucky's Central Location within Auto Alley

Transportation

A freight distribution network that is efficient, safe, and technologically competitive makes Kentucky an ideal location for businesses needing just-in-time delivery and reliable access to markets and suppliers. Geographically located within a day's highway travel of two-third's of the nation's buying power, Kentucky maintains a continuing six-year highway construction and improvement plan that ensures necessary structured growth and regular maintenance.

The backbone of the Commonwealth's 79,000 miles of federal, state and local roads is five major Interstate highways (I-75, I-71, I-65, I-64 and I-24), providing direct routes to the Great Lakes and Canada, the Gulf States and Florida, the Atlantic Seaboard, and St. Louis and points west. Within the state, nine major parkways/highways provide access to the Interstate system, while state maintenance covers nearly 40 percent of the entire highway network. Nationwide surveys show that both the Louisville and the Cincinnati, Ohio-Kentucky-Indiana areas are logistically ranked in the top 20 for cities with access to Interstate highways.

Many of Kentucky's communities have been recognized nationally for their logistics advantages. In its seventh annual *Logistics Quotient, Expansion Management* magazine designated the Louisville and Northern KY/Cincinnati areas as 5-Star metros, indicating they scored in the top 20 percent of the nation's 362 metropolitan areas. Chicago Consulting, a leading supply chain consultant, has named the Henderson area the nation's best location for warehouse networks. The Louisville metro area ranked 10th in the nation for "Best Air Cargo Capacity" according to the U.S. Department of Commerce.

Kentucky's railroads – CSX, Norfolk Southern, and Canadian National Railroads - ensure direct service from Kentucky to the major rail centers of the Great Lakes, Gulf of Mexico and Atlantic Seaboard.

Accessibility to modern major airport services and safe, efficient air travel for business purposes are well addressed by Kentucky's statewide system of commercial and general aviation airports. The [Lexington Blue Grass Airport](#) (LEX) provides non-stop service to several large hub airports. Non-stop international flights depart from the [Cincinnati/Northern Kentucky International Airport](#)

(CVG) and from the [Louisville International Airport](#) (SDF) in Louisville/Jefferson County.

Since 1994, travelers have consistently named CVG one of the best airports in the world in surveys by IATA, AC Nielsen, OAG Worldwide and *SkyTrax* magazine. The J.D. Power & Associates Survey of Frequent Flyers in 2008, ranks CVG as one of 10 Best Hubs in North America. In 2006, the editors of [CityBloc.com](#), a web site that compiles data, statistics, facts and figures about the United States, ranked CVG as one of the top 10 airports in North America. For the year 2005, [SkyTrax Research](#), a London-based reporting company, ranked CVG the 2nd best airport in the United States.

CVG served over 10.6 million passengers in 2009. It is one of the top airports in the U.S. for on-time arrivals. Seven passenger airlines offer 220 daily departures and fly to 70 cities worldwide. CVG offers daily non-stop international flights to Paris, Toronto, Montreal and Cancun.

SDF is home to the international air-sorting hub of United Parcel Service (UPS). UPS Worldport, the world's most sophisticated shipping facility, has helped make SDF the 3rd largest cargo airport in the nation and the 7th largest cargo airport in the world according to AirCargo World.

The airport now has 110 daily departures with non-stop service to 20 destinations and offers convenient connections to hundreds of cities worldwide. SDF accommodated more than 3.6 million passengers in 2008.

LEX, in Lexington/Fayette County, is serviced by six major brands operating 12 airlines with 43 daily departures and 43 daily arrivals. In 2008, the airport served over 1 million passengers. Non-stop commercial service is provided to 14 cities and is available to destinations worldwide. LEX also provides services for general aviation and private/corporate aviation clients from around the world. It was the first airport in the nation to implement 100 percent cargo screening by using an inline baggage screening system. The airport has an on-site U.S. Customs office and provides aircraft maintenance and repair services. Air cargo and charter services are also readily available. LEX, located four miles west of Lexington, is easily accessed from I-64, I-75, US 60, and the Blue Grass Parkway.



Business Cost Comparison

Kentucky is one of the nation's best states for business. In the Cost of Doing Business category, Kentucky has one of the lowest overall costs of doing business in the eastern United States according to Economy.com. The June 2010 edition of the *North American Business Cost Review*, measures the cost of doing business within a state for unit labor cost, tax burden, and energy cost.

Kentucky tied as the 9th lowest in overall cost of doing business in the nation. When compared to all states east of the Mississippi River and to states generally considered Kentucky's economic competitors, the state ranks 3rd and 4th, respectively. The index utilized to measure the overall cost of doing business within a state determined Kentucky to have an index of 90. The national average index is 100.

Table 6
Competitor State Business Cost: 2008

	Overall Rank		Unit Labor Cost		Energy Index		State & Local Taxation	
	Index	Rank	Index	Rank	Index	Rank	Index	Rank
United States	100	-	100	-	100	-	100	-
Competitor States Average	98	-	100	-	94	-	94	-
Kentucky	90	9	95	15	71	9	99	31
Alabama	95	19	100	23	93	30	81	4
California	110	43	102	34	129	41	108	44
Illinois	102	36	104	37	98	33	99	32
Indiana	91	11	94	11	77	16	102	38
Michigan	103	38	106	43	92	28	102	38
Missouri	93	15	103	35	66	5	86	9
Ohio	98	27	100	23	90	25	106	42
Tennessee	90	9	93	10	90	25	78	2
Texas	98	27	94	11	112	37	81	4

Source: Derived from data provided by the *North American Business Cost Review*, 2010 Edition, Prepared by Economy.com, Inc. Updated June 2010 Note: A ranking of 1 represents the best condition = lowest business cost.



Labor Cost Comparison

The labor costs for Kentucky employers compare very favorably to those in the other top auto-production states, especially considering the high productivity of the Kentucky workforce. The average weekly wages are below the U.S. average for all of private industry, manufacturing and motor vehicle manufacturing. With respect to manufacturing, among the top 10 auto-producing states, only Alabama has lower, average weekly wages than Kentucky. For all private industry, the average weekly wages in Kentucky are the lowest among these states. The Cost of Doing Business Table (6) shows that Kentucky's overall business cost ranking is tied for lowest among top motor vehicle-producing states. Kentucky also ranks 4th lowest among the top auto-producing states with respect to unit labor cost. A recent study on the cost of workers compensation finds that the cost of providing workers compensation insurance is lower than the national average. (Note: Ohio data is not

available for workers compensation cost index because it is one of five states that provided workers compensation insurance exclusively through a state fund.)

As shown in the Labor Cost Table (7), Kentucky ranks 5th lowest among the top auto-producing states with respect to the average weekly wages for the motor vehicle manufacturing industry. Moreover, as shown by Table (5), the motor vehicle manufacturing workforce in Kentucky is among the most productive of the top motor vehicle-producing states. Kentucky's productivity rankings among these states:

- 4th in motor vehicle GDP per capita
- 3rd in motor vehicle GDP per \$ Motor Vehicle Wage

Article I.

Labor Cost Comparison among Top Motor Vehicle-Producing States

Table 7
2009 Average Weekly Wages

	All Private Industry	Manufacturing	Motor Vehicle Manufacturing	State Average Costs of Workers Comp Per \$100 of Payroll
United States	\$868	\$1,055	\$1,479	\$3.71
Kentucky	723	923	1,393	3.62
Alabama	737	884	1,244	3.68
California	975	1,312	1,362	5.97
Illinois	930	1,074	1,284	5.03
Indiana	733	1,007	1,413	1.97
Michigan	824	1,128	1,760	2.95
Missouri	773	938	2,318	3.79
Ohio	772	985	1,415	ND
Tennessee	775	935	1,627	4.06
Texas	889	1,161	1,332	4.50

Sources: Quarterly Census of Employment and Wages, U.S. Department of Labor, Bureau of Labor Statistics, 2009; Workers Compensation State Rankings Manufacturing Industry Costs and Statutory Benefit Provisions, Actuarial and Technical Solutions, Inc., 2009 Edition. In this table, Motor Vehicle Manufacturing is defined by NAICS 3361.

ND Data do not meet BLS or State agency disclosure standards.



Tax Costs

Kentucky continues to have one of the *lowest* overall business costs among the top automotive producing states according to Economy.com. The June 2009 edition of the *North American Business Cost Review*, measures the cost of doing business within a state for unit labor cost, tax burden, and energy cost.

Among the nation's top 10 states in light vehicle production, Kentucky's tax cost of business is among the lowest. The index utilized to measure overall cost of doing business within a state ranks Kentucky as the 12th lowest nationally with a state index of 90.0 (see Table 6). Nationally, Kentucky ranks 5th lowest in per capita state and local government property tax burden, and 13th lowest in per capita state and local government tax burden.

Table 8
Competitor State Tax Burden: 2007

	Per Capita State and Local Government Property Tax Revenue		Per Capita State and Local Government Tax Revenue	
	Per Capita	National Rank	Per Capita	National Rank
United States	1,270		4,229	
Kentucky	606	6	3,220	7
Alabama	452	1	2,902	1
California	1,152	25	4,774	42
Illinois	1,601	42	4,310	38
Indiana	969	16	3,327	11
Michigan	1,446	37	3,691	22
Missouri	890	14	3,248	9
Ohio	1,159	27	3,996	26
Tennessee	709	9	2,975	2
Texas	1,434	36	3,441	16

*Source: State Rankings 2010, using data from U.S. Bureau of the Census, Governments Division.
Note: A ranking of 1 represents the best condition = lowest business tax burden*

Tax Modernization

In March 2005, House Bill 272 legislation was signed into law to reform Kentucky's outdated tax system. The legislation began the first comprehensive overhaul in more than half a century to a revenue system largely based on a 19th century economy. The reform sought to accomplish several objectives including improving the tax climate for economic development, eliminating the corporate license and intangible property taxes cost.

Kentucky Business Incentives and Financial Programs

Kentucky's pro-business climate provides a number of progressive [incentives for businesses](#). The Kentucky Economic Development Finance Authority (KEDFA), established within the Cabinet for Economic Development to encourage economic development, business expansion, and job creation, provides financial support through an array of financial assistance and tax credit programs. Helping businesses in this way furthers the Commonwealth's goals of achieving long-term economic growth and employment opportunities for its citizens.

Kentucky's economic development incentive toolbox was further enhanced when Governor Steve Beshear signed into law legislation, known as Incentives for the New Kentucky (INK), in June 2009, streamlining and modernizing Kentucky's business incentive programs. The landmark legislation revamps key existing programs, while also creating several new programs to further encourage new investment and job creation in the Commonwealth.

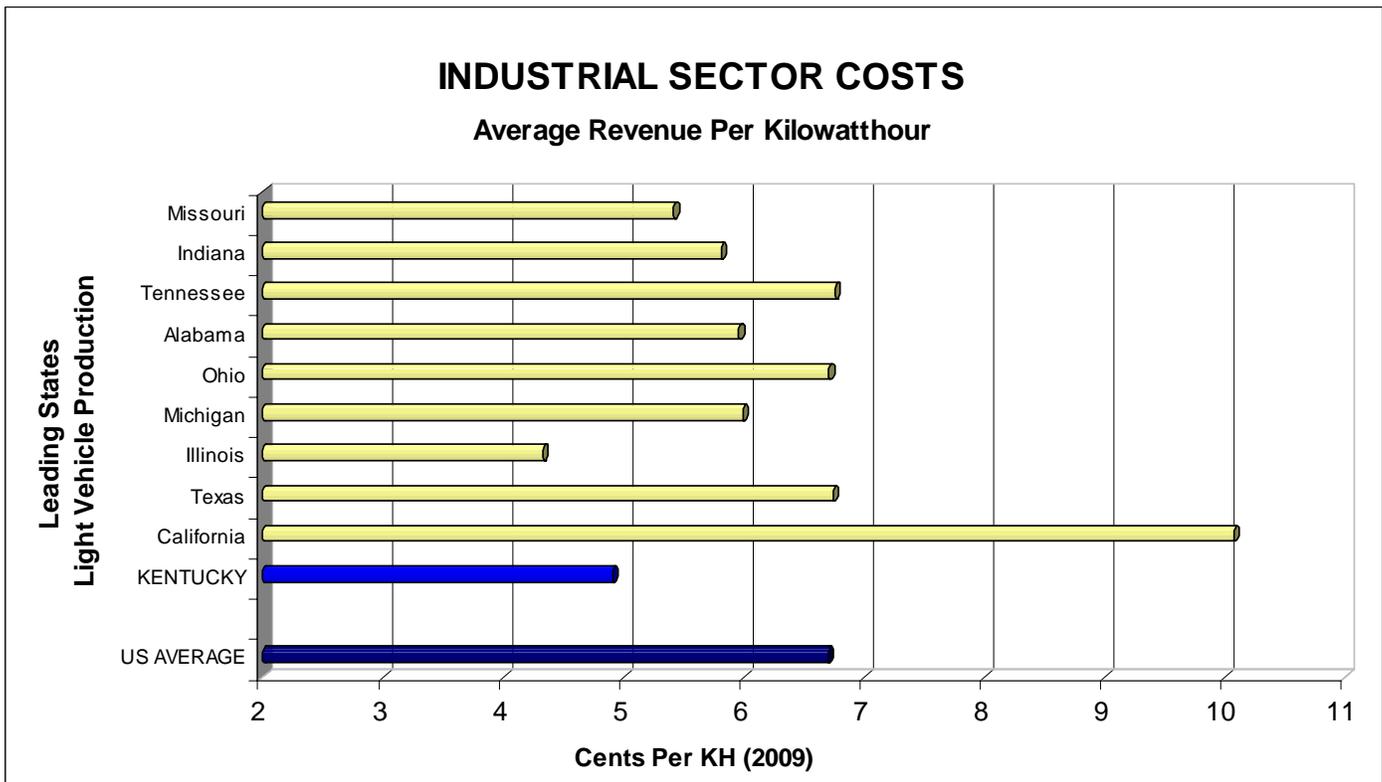


Utility Costs

A globally competitive business environment compels companies to examine the long-term costs of production and distribution, and to focus on regional differences in the net costs of doing business. Among the most significant factors having a direct influence on bottom-line costs is the annual capital that must be committed to utility consumption. Kentucky occupies a premier position in the provision of low-cost electric power among the top vehicle-producing states, enjoying significant cost savings over nearly every competitor.

In 2009, Kentucky provided the 2nd lowest electric power cost east of the Mississippi River – and 2nd least expensive among the top vehicle-producing states. Moreover, in 2009, data from the U.S. Department of Energy, Energy Information Administration, show that Kentucky lays claim to the position of 6th lowest among *all 50 states* for the provision of industrial electric power.

Table 9



Source: U.S. Department of Energy, Energy Information Administration/Electric Power Annual 2009.

Kentucky's industrial sector electric power costs rank 6th lowest in the nation.

Approximately 91 percent of Kentucky's electric power is produced by coal-fired power plants, with the balance generated by hydroelectric dams, fuel oil and natural gas. Kentucky's large coal reserves ensure abundant supplies of electric power for the foreseeable future. In turn, a large number of utility providers, and oversight by the [Kentucky Public Service Commission](#) (PSC), continue to ensure competitive rates for industrial users. These power distributors are allowed to negotiate lower economic incentive rate contracts with large industrial and commercial customers, subject to approval by the Kentucky PSC. Significant discount rates can be granted for up to five years for both new and expanding operations.



New/Expanding Motor Vehicle-Related Facilities Announced/Reported In Kentucky January 2010 - December 2010

Excluding locations and expansions known to have been cancelled

New Motor Vehicle-Related Firms

Ernie Green Industries	<i>Nicholasville</i>
Faurecia Interior Systems Inc	<i>Louisville</i>
Kentucky Chrome Works LLC	<i>Horse Cave</i>
Magna Seating of America Inc	<i>Shepherdsville</i>
Medina Blanking Inc	<i>Bowling Green</i>
nGimat LLC	<i>Lexington</i>
TRAX Mechanical Systems	<i>Louisville</i>

Total Investment: \$77,921,237

Total Full-Time Employment: 1,165

Expanding Motor Vehicle-Related Firms

Parkway Products	<i>Erlanger</i>
Meritor Heavy Vehicle Systems LLC	<i>Florence</i>
ZF Steering Systems LLC	<i>Florence</i>
Hahn Automation Inc	<i>Hebron</i>
Benda-Lutz Corporation	<i>Independence</i>
EnovaPremier of Kentucky LLC	<i>Paris</i>
Kentucky Smelting Technology (KST)	<i>Paris</i>
Dana Corporation	<i>Danville</i>
Corvac Composites LLC	<i>Morgantown</i>
Active Radiator	<i>Dayton</i>
Bed Wood and Parts LLC	<i>Hopkinsville</i>
Martinrea Hopkinsville LLC	<i>Hopkinsville</i>
Metalsa Structural Products Inc	<i>Hopkinsville</i>
Metalsa Structural Products Inc	<i>Owensboro</i>
Yahagi America Molding Inc	<i>Park City</i>
ASC Incorporated	<i>Lexington</i>
ITW Powertrain Fastening	<i>Lexington</i>
A Raymond Tinnerman	<i>Flemingsburg</i>
Toyo Seat USA Corp	<i>Flemingsburg</i>
AKEBONO Brake - Elizabethtown Plant	<i>Elizabethtown</i>



Metalsa Structural Products Inc	<i>Elizabethtown</i>
Dana Corporation	<i>Henderson</i>
Atlas Machine & Supply Inc	<i>Louisville</i>
Dana Corporation	<i>Louisville</i>
Faurecia Exhaust Systems	<i>Louisville</i>
Ford Motor Co	<i>Louisville</i>
JCIM LLC	<i>Louisville</i>
Miyama USA Inc	<i>Louisville</i>
Highland Diversified Services Inc	<i>London</i>
Lincoln Manufacturing USA LLC	<i>Stanford</i>
Sherwin-Williams Automotive Finishes Corp	<i>Richmond</i>
Angell-Demmell North America Ltd	<i>Lebanon</i>
Central Kentucky Tool & Engineering Inc	<i>Lebanon</i>
Curtis-Maruyasu America Inc	<i>Lebanon</i>
H B Fuller Co	<i>Paducah</i>
Hitachi Automotive Products USA	<i>Harrodsburg</i>
Rogers Foam Corporation	<i>Mt. Sterling</i>
Toyotetsu America Inc	<i>Somerset</i>
INFAC North America INC	<i>Campbellsville</i>
American Howa Kentucky Inc	<i>Bowling Green</i>
Bando USA Inc	<i>Bowling Green</i>
Magna Car Top Systems (Bowling Green) LLC	<i>Bowling Green</i>
NHK of America Suspension Components Inc	<i>Bowling Green</i>
RC Components Inc	<i>Bowling Green</i>
Topura America Fastener Inc	<i>Bowling Green</i>
INOAC Automotive LLC	<i>Springfield</i>
Dorman Products	<i>Warsaw</i>
Akebono Brake Corporation	<i>Elizabethtown</i>
Ashland Distribution Co	<i>Louisville</i>
Dynacraft	<i>Louisville</i>
Schneider Electric SA	<i>Florence</i>
Hendrickson Truck Suspension Systems	<i>Lebanon</i>

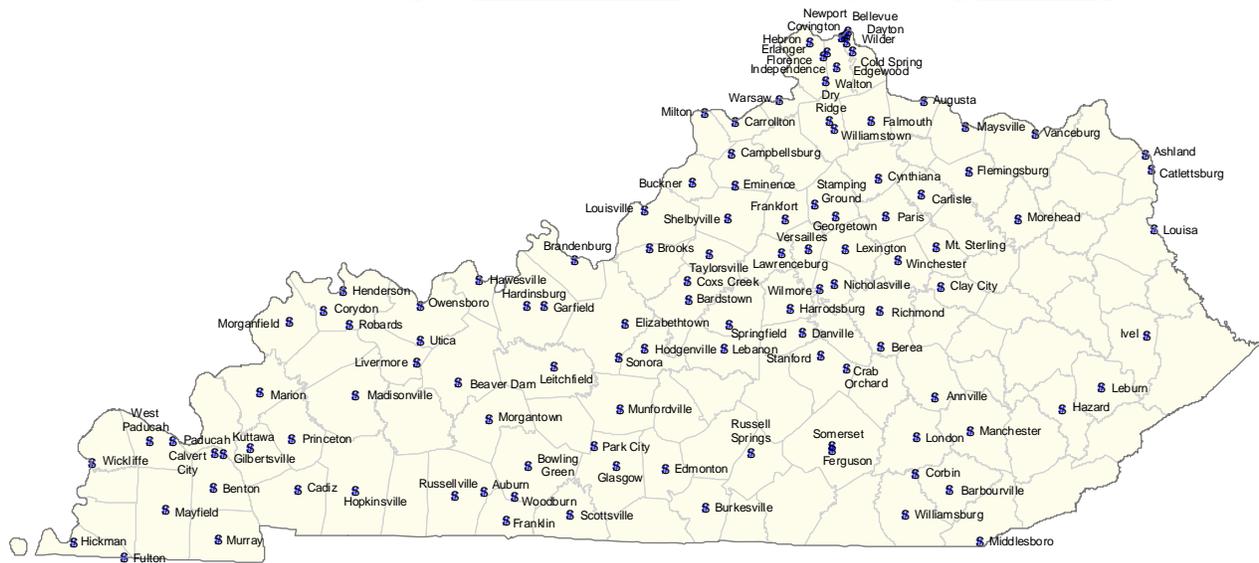
Total Investment: \$775,141,270
Total Full-Time Employment: 4,215



Listing of Kentucky Motor Vehicle-Related Facilities

The following list details motor vehicle-related facilities as of December, 2010.

Click on links for the latest listing of [MVR Facilities](#) and corresponding [MVR Map](#).



LOCATION	FACILITY	PRODUCT DESCRIPTION	EMPLOYMENT
Ashland	AK Steel Corp	Steel slabs	695
	AK Steel Corp	Coke making	241
	Bow-Mech Services Inc	Machine shop: general machining, boring, custom metal fabricating; machinery repair and teardowns.	2
Auburn	Caldwell Gasket	Gasket manufacturing	22
Bardstown	FET Engineering Inc	Nickel molds for the automotive industry	35
	HEC Manufacturing Inc	Custom structural steel fabricating, steel returnable containers (racks or pallets)	30
	Johnan America Inc	Automotive door window regulators and sunroof units	60
	Mitsuba Bardstown Inc	Windshield wiper, power window & cooling fan motors; cruise control devices	175
	NPR Manufacturing Kentucky LLC	Manufacture and sell piston rings for vehicles	86
	Tower Automotive Bardstown Inc	Metal & automotive stampings and assemblies	515
	Trim Masters Inc	Automotive door trim and interior parts	270
	Beaver Dam	Bluegrass Quality Services Inc	Provide services to the auto industry



	Daicel Safety Systems America LLC	Inflators for automotive airbags	350
	Ritatsu Manufacturing Inc	Small motor vehicle metal stamping parts	78
Bellevue	Thompson Enamel Inc	Powdered glass colors (enamels) & enameling accessories, small kilns, trivets, spatulas, sifters, scribes, copper bowls, ashtrays, plates-stampings, and flat copper shapes, badges used by police & fire dept	22
Berea	Kentucky Steel Center Inc	Steel service center: coil slitting and steel sheets	46
	KI (USA) Corporation	Machined, metal stamped & cationic painted automotive parts & components, arc & resistance welding	330
	PPG Industries Inc	Replacement windshields	124
	Tokico (USA) Inc	Manufacture and assembly of brake and suspension systems. Processes include machining, plating, painting, welding, and assembly.	900
Bowling Green	American Howa Kentucky Inc	Manufacture dash insulators and headliners for the automotive industry	42
	Bando USA Inc	Automotive power transmission & industrial V-belts	140
	Bendix Spicer Foundation Brake LLC	Design, develop, manufacture & distribute products used in air brake systems for commercial vehicles	143
	Bowling Green Machine & Welding	Machine shop: general machining; drilling, boring, cutting, honing, grinding, arc & gas welding	12
	Bowling Green Metalforming LLC	Automotive parts	674
	C G S Machine & Tool Inc	Specialty machinery, tool & die, spare parts, production runs	40
	Cannon Automotive Solutions-Bowling Green	Individual component stamping for truck frames	39
	General Motors Corp	Automobile assembly: Chevrolet Corvette	532
	Hennessy Industries Inc	Manufacture of wheel balance weights.	125
	Holley Performance Products	Automotive, marine parts & accessories: carburetors, fuel injection & transmission modulators, exhaust systems, nos-nitrous oxide systems, plumbing components	273
	Kiriu USA Corporation	Automotive brake rotors and drums	95



	Kobe Aluminum Automotive Products LLC	Aluminum forging plant	200
	Lord Corp	Bonded rubber parts—shock, noise, and vibration control parts for the vehicle & equipment industry	170
	Magna Car Top Systems (Bowling Green) LLC	Assembly of convertible roof top systems	24
	Magna Seating of America Inc	Manufacture and supply seating and seating components	234
	Medina Blanking Inc	Blanking and stamping services for automotive and industrial customers	25-60
	NHK of America Suspension Components Inc	Coil suspension springs and trunk lid torsion bars	207
	Quick Fuel Technology Inc	Carburetors and carburetor component parts	30
	RC Components Inc	Machine shop: CNC machining, motorcycle wheels & brakes, in house chrome line	45
	Solrac Corp	Contract manufacturing & inspection, sorting, packing and assembly of plastic connectors for the harnesses of cars	30
	Sumitomo Electric Wiring Systems Inc	Administrative headquarters	65
	TMS Automotive LLC	Distribution, warehousing, parts/dunnage-washing, freight management, trucking	4
	Topura America Fastener Inc	Automotive fasteners; industrial fasteners: metric, wood & sheet metal screws	68
	Trace Die Cast Inc	Aluminum die castings & secondary specialty machining	352
Brandenburg	Arch Chemicals Inc	Industrial organic chemicals and chemical mfg	244
Brodhead	EST Tool & Machine Inc	Custom tooling and machining for the automotive, aerospace, forging and railroad industries. 3 axis CNC machining, CNC lathe work, wire EDM services, welded fabrication	15
Brooks	Kentucky Clutch	Clutch rebuilding	5
Buckner	Aggressive Tool & Die Inc	Tool & die, molds	8
Burkesville	Rocore Thermal Systems LLC	Heaters, oil coolers, truck heaters & heat transfer products	72



Cadiz	Ethridge Plastics Inc	Injection molded plastic automotive	15
	FabSol LLC	Rubber automotive seals & gaskets	99
	GFB Co LLP	Packaging and labeling service; contract manufacturing, assembly and inspection. Mount tractor trailer tires. Custodial services all shifts. Make residential filters	8
	Southeast Tube Inc	Carbon steel tube fabricating & bending	6
Campbellsburg	Arvin Sango Inc	Automotive exhaust systems	58
Campbellsville	INFAC North America INC	Distribution & sales center, manufacture control cables for the automotive industry	44
	Murakami Manufacturing USA Inc	Mirrors for automotive: interior mirror; exterior mirror	225
Carlisle	Lee-Lynn Machining Inc	CNC Machining of parts for the mining industry, safety industry, construction industry, archery industry, automotive industry and entertainment industry, (speakers) and many	22
Carrollton	Arkema Inc	Organic & inorganic tin chemicals; catalysts for automotive paint, stabilizers for vinyl products and additives for glass industry	126
Clay City	Rogers Tool & Manufacturing	Sheet metal fabricating, tools, dies & fixtures	2
Cold Spring	Auto Fastener Group	Repackaging/Distribution of automotive after-market fastener products	25
	Auto Vehicle Parts Co	Distribution center for automobile fasteners, industrial fasteners, rubber molding & weather strips	75
Columbia	IMO Pump	Hydraulic pumps, fuel system pumps	81
Corbin	Central Automotive Supply	Machine shop: drilling, boring, surface grinding & engine rebuilding and repairs	25
	CTA Acoustics Inc	Organic fiber padding, industrial automotive insulation & acoustical materials	367
	Karr Industries Inc	Machine shop: tool & die; machinery parts; tool and die manufacturing replacement parts for local manufacturers	7
	TCO Inc	Motor vehicle headlights	200
Corydon	Quality Tooling Inc	Tools, steel dies, jigs & plastic injection molds	30



Coxs Creek	Synergy Tool & Gauge LLC	Aluminum based v-shaped hulls and raised chassis for armor of military vehicles	60
Cynthiana	E-Z Pack	Machine shop: truck body fabrication—refuse bodies manufacturing	140
	Slade Inc	Powder coating equine products, stall doors, gates, handrail. Powder coating metal containers	10
	TI Group Automotive Systems	Automotive refrigeration coil & steel tubing	45
Danville	Dana Corporation	Diesel & gas engine gaskets	135
	Perfection Components	Plastics injection molding company. Current core business automotive	46
Dayton	Active Radiator	Truck and industrial radiators	33
Dixon	Collins Engineering Inc	Machine shop: general & CNC machining, boring & cutting & lathe & mill work. Build molds for the plastic injection molding industry.	6
Dry Ridge	Dana Light Axle Manufacturing LLC	Assemble light truck axles	314
Edgewood	Summit Fire Apparatus Inc	Aluminum & steel fabricating; welding & fire truck bodies	22
Edmonton	Sumitomo Electric Wiring Systems Inc	Automotive Electronic Control Units (ECU) and fuse boxes	302
Elizabethtown	AGC Automotive Americas	Automobile glass	350
	AKEBONO Brake - Elizabethtown Plant	Automotive disc & drum brakes and brake components	750
	Akebono Brake Corporation	North American headquarters	181
	Altec Industries Inc	Aerial unit trucks for telecommunications and utility companies, telescopic aerial devices	467
	Metalsa Structural Products Inc	Stamping/forming, hydro forming, and assembly of the Ford F-150, Lincoln Navigator, Ford Expedition frames, Stampings for Toyota and GM frame components plus e-coating systems	550
	Metokote Corporation	Electro-coating of truck frames for Dana Corporation	7
	Summit Polymers Inc	Injection molded thermoplastics and auto interior components	243
	Superior Coatings & Finishes LLC	Electroplating & dip spin coatings service	33



<i>Eminence</i>	Steel Technologies Inc	Steel service center: steel rolling, annealing & slitting/ blanking	73
<i>Erlanger</i>	Ancra International LLC	Cargo restraint strapping systems & related hardware	70
	Obara Corp	Resistance welding equipment including robotic welding guns, electrodes and tables.	50
	Parkway Products	Manufacture composite engine and aerospace componenets to support the aerospace industry.	112
	Sailrex Metal Components	Electro polishing of stainless, electroless nickel, and mechinal buffing	17
	Steinkamp Molding LP	Design and production of industrial molds and tools, rubber and plastic injection molds, plastic blow molds, foam molds. Prototypes, parts, jigs, fixtures, robot end-of arm tooling. Precision high-speed CNC machining. EDM.	20
	Toyota Boshoku America	Corporate headquarters	251
	Toyota Motor Engineering and Manufacturing North America Inc	Corporate headquarters	1133
<i>Ferguson</i>	Mid-State Auto Parts Rebuilders	Rebuilt alternators & starters	36
<i>Flemingsburg</i>	A Raymond Tinnerman	Window channel guides, sunroof components, and structural components for the auto industry. Manufacture new products for the solar and building industries.	41
	Toyo Seat USA Corp	Automotive hardware & seating components, tracks & frame work	262
<i>Florence</i>	Eagle Manufacturing Co LLC	Machined engine components such as intake and exhaust manifolds, bearing caps, engine blocks	125
	Johnson Controls Inc	Dry battery components, plastic battery containers & covers	108
	Meritor Heavy Vehicle Systems LLC	Automotive components	385
	Mubea Inc	Automotive component parts (springs, hose clamps, stabalizer bars)	470
	Ticona Polymers Inc	Plastic materials, regional headquarters, R&D	234
	ZF Steering Systems LLC	Steering gears for car and light truck market; assemble steering columns, hydraulic steering gears, and power steering pumps for auto industry	360



Frankfort	ArvinMeritor Inc	Truck axles	103
	Aska USA Corporation	Sales & manufacture factory automation systems and industrial robots	5
	GECOM Corp	Automotive parts & metal stampings, welding, riveting, headquarters	136
	General Fasteners	Warehouse/distribution of automotive fasteners	5
	IDT Tools Inc	Produce die components and stamping dies.	16
	Montaplast of North America	Plastic injection molding automotive supplier of exterior trim parts, center caps, cloth molded interior trim parts, and air intake manifolds	754
	TOPY America Inc	Steel road wheels for passenger cars and light trucks	250
Franklin	Arvinmeritor Industries	Braking systems for heavy vehicles	50
	Cumberland Plastic Solutions	Injection molded plastics for consumer goods, automotive electronic components, office furniture, telecommunications	19
	Franklin Precision Industry Inc	Assembly of automotive throttle bodies & charcoal canisters, injection molding, fuel delivery components.	375
	HBAS Manufacturing Inc	Digital and analog audio automotive equipment	300
	Mahle Engine Components	Piston rings and transmission sealing rings	103
	New Mather Metals	Stabilizer bars for the North American OEM Automobile Manufacturers	280
	Quick Draw Tarpaulin Systems	Attach aluminum components to UV coated vinyl tarpaulins and mount on tractor trailer trucks	9
	Toyo Automotive Parts	Automotive anti-vibration rubber parts: engine mounting, strut mounting, bush, member mounting, insulator, damper, boot for CVJ	205
	Worldwide Technologies	2d and 3d die sets and die forms to primarily service automotive market	45
Garfield	Campbells Machine Shop Inc	CNC mill & lathe work & screw machine products, pharmaceutical products, automotive products, lawn care products, wire EDM, CNC plasma	8
Georgetown	Aichi Forge USA Inc	Steel forgings and powder metal sinter forgings for application in automotive/aircraft engine and suspension components.	183



Green Metals Inc	Process scrap metal, ferrous & non-ferrous, including transportation; recycle paper, occ, glass, plastic and electronics	75
Industrial Concepts Inc	Custom industrial automation equipment design & build including turn key integration on customer site. Robotic work cells, conveyors, material handling & assembly machinery	29
International Crankshaft Inc	Crankshafts & steel forgings	145
ITS	Automobile paint finishing systems; coolant filtration systems, robot installation, construction installation of equipment	42
ITT Koni America LLC	Auto parts distribution	23
Johnson Controls Inc	Automotive seats and interior components. Foam pads for automotive industry. Pads include seating, armrests, and headrests.	431
STM Inc	Tool & die, specialty machines, jigs & fixtures; grinding, polishing, general & CNC machining, drilling, boring, cutting, honing, lathe/ mill work, fabricating,	6
Stripmasters	Paint strippers for metal products using plastic media blasting, paint removal from aluminum wheels for wheel manufactures. Return wheel for repaint & sale to automotive mgf.	15
Toyota Logistic Services	Vehicle preparation & distribution from plant to dealers. Install add-on accessories per customer request	162
Toyota Motor Manufacturing Kentucky	Automobiles-Avalon, Camry, Camry-hybrid, Solara, Venza. Engines, axles, steering components, blocks/cylinder heads/crankshafts, and North American Production Support Center (NAPSC)	7000
Toyota Tsusho America Inc	Metals service center; steel slitting; blanking; warehousing; distribution, logistics	356
Vuteq Engineering Corp	Automotive stamping dies, automated assembly line equipment, checking fixture gauges, and Metal Stamping	1
Vuteq USA Inc	Sub assembly of automotive glass and plastic injection molding of interior automotive parts.	83
Wise Industry	Metal die blocks & special machinery tools, box spring tables (Sealy Corp.), electrical box handles (Square D), automotive stampings (Johnson Control), metal fabricating (TMMK)	1



<i>Gilbertsville</i>	Pinnacle Gage & Tool LLC	Machine shop: general & CNC machining & tooling, gauges and instruments. Supplies auto and aerospace industry.	6
<i>Glasgow</i>	A C K Controls Inc	Automotive control cables	396
	Akebono Brake Glasgow	Vehicle brake systems	540
	Chuo Precision Spring Glasgow Inc	Clutch springs and valve and transmission springs	28
	Dana Corporation	Heavy duty truck axles & brakes	198
	Federal-Mogul Products Inc	Heavy duty truck brake friction blocks for the commercial vehicle industry.	149
	J L French Automotives Castings Corp	Die cast aluminum automotive parts	300
	J L French Automotives Castings Corp	Aluminum die cast automotive parts-machining facility.	250
<i>Grayson</i>	AA Limestone	Crushed & dimension limestone	20
<i>Greenville</i>	Plastic Products Co Inc	Plastic injection molding	79
<i>Hardinsburg</i>	Whitworth Tool	Components for aerospace, defense, automotive, pharmaceutical, energy, and railway. Replacement parts for the tool & die industry, cmm data collection, engineering services.	116
<i>Harrodsburg</i>	Armstrong Custom Powder Coating	Custom powder coating service, metal cleaning and media blasting	2
	Hitachi Automotive Products USA	Automobile electric & electronic components, warehouse and distribution center	629
	Hitachi Automotive Products USA Inc	Warehouse and distribution center	N/A
	Toyota Boshoku America - Harrodsburg	Automotive plastics components and interior sub-assemblies.	99
<i>Hebron</i>	AGC Automotive Americas	Headquarters and shared services for the automotive business	56
	Hahn Automation Inc	Full-service systems integrator specializing in the automotive, general industry and medical device markets. Our Mastercell line of machines increases your flexibility and helps to align equipment capital expenditures with your production volumes.	20
	Heinrichs USA LLC	Sales of precision turned parts, plugs, drain plugs, sealing plugs, exclusively manufactured at Heinrichs & Co Kg in Germany	1



	HiTech Polymers Inc	Compound custom resins & specialty thermoplastic resins	18
	SKF VSM	Packaging and distribution of automotive parts	153
	Toyota North American Parts Center Kentucky	Parts warehouse / distribution center / hub	403
	ZF Boge Elastmetall LLC	Rubber & metal bushings	182
Henderson	Accuride Corp	Truck wheels & rims	234
	Dana Corporation	Truck axles & brake components	250
	Gibbs Die Casting Corp	Aluminum & magnesium die castings, headquarters	800
	Hercules Manufacturing Co	Insulated & dry freight truck bodies & trailers	100
	Morris Tool & Plastics Inc	Building and repair of plastic injection molds, including plastic injection molding and processing parts. ISO 9001 Certified.	7
	Service Tool & Die Inc	Tool & die	18
	Service Tool & Plastics	Injection molded plastics	99
	Teknor Apex Co	Thermoplastic elastomers	25
Hodgenville	Cumberland Products Inc	Packaging and distribution of paint related materials for the automotive aftermarket.	24
	Konsei USA Inc	Automotive parts, factory automation systems, and air grippers	27
Hopkinsville	Bed Wood and Parts LLC	Manufacturer of exotic and domestic show quality bed wood for pickup trucks	3
	Brazeway Inc	Evaporators coils and connectors for refrigerators	150
	Douglas Autotech Corp	Automotive directional controls: steering columns & shifters	238
	Emhart Teknologies	Blind rivet fasteners	115
	Freudenberg Filtration Technologies Limited Partnership	Finished filters and media for: Industrial Air filtration, Automotive Cabin Air and Engine Air Filtration, Liquid Filtration	112
	Grupo Antolin Kentucky Inc	Overhead systems for automobiles	195
	Martinrea	Automotive assemblies & painting of chassis components & suspension systems	438
	Meritor Suspension Systems Co	Stabilizer bars and coil springs	150



	Metalsa Structural Products Inc	Automobile frames	480
	Metokote	Electro deposition & powder coating service	24
	Mid Continent Spring Co	Compression, compression ground-end, torsion & extension springs	55
	Original Exhaust Manufacturing	Automotive tail pipes & mufflers, mfg plant & headquarters	10
	Riken Elastomers Corporation	Manufacturer of high quality thermoplastic elastomer compounds used within the automotive industry.	12
	Superior Graphite Co	Granular synthetic graphite & desulfurized petroleum coke	63
	T.RAD North America Inc	Heat transfer products for off-highway and automotive industry. Products such as radiators, oil coolers and heater cores.	218
	TG Automotive Sealing Kentucky	Automotive weather-stripping, rubber molded & plastic interior auto parts.	330
	Vitech Limited Partnership	Nonwoven media for automotive	42
Horse Cave	Kentucky Chrome Works LLC	Decorative chrome plating on OEM aluminum alloy wheels	12
Independence	Benda-Lutz Corporation	Aluminum, zinc flake and goldbronze metallic pigments for Paints, Printing Inks, Plastics, and Powder Coatings. Blitz Bonded metallic powder coatings.	34
	Blue Grass Metals Co	Wire forms & metal stampings	35
	Magni Industries Inc	Chemical preparations: corrosion resistant coatings	12
Ivel	R & S Godwin Truck Body Co LLC	Steel & aluminum fabricating: dump truck bodies & trailers	65
Kuttawa	Trans Industries Plastics LLC	Plastic injection molding, emblems, and nameplates	16
La Grange	Parts Unlimited Inc	Headquarters & warehouse/sales center; manufacture interior for muscle cars, automotive padded interior seats, door panels, headliners, window felts and other smaller interior parts for the US cars built in the 1960's 1970's and 1980's.	100
Lawrenceburg	Custom Tool & Manufacturing Co	Wiring harnesses, machine shop; welding	40



Lebanon	AAR-Summa Technology	Metal fabrication: cutting, sawing, laser cutting, welding (certified), design services, specialize in returnable material handling racks & baskets, precision machining.	70
	Angell-Demmell North America Ltd	Metal nameplates & plaques & aluminum trim	102
	Central Kentucky Tool & Engineering Inc	Precision machine parts, tools, dies, jigs, fixtures, molds, CNC machining, EDM, stamping, welding, fabricating, laser cutting, MRO components, Packing	40
	Curtis-Maruyasu America Inc	Motor vehicle fuel systems & parts; fabricates pipes & fittings Fuel or oil caps, Hybrid fuel storage systems, Fuel injection systems, Fuel tanks, Breather elements, Non ferrous alloy tubing	416
	Hendrickson Truck Suspension Systems	Heavy truck suspensions	98
	NSU Corporation	Muffler component parts, fiberglass for headliners for various automotive companies, substrate board	70
	TG Kentucky LLC	Rubber molded & plastic interior automobile parts	650
	Toyota Boshoku Manufacturing Kentucky LLC	Automotive interior parts manufacturing - headliners, door ornaments, silencer material	115
	US Chita	Coil springs for ATV's and motorcycles, valves for shock absorbers, snowmobile runners	24
	Wilbert Plastic Services	Plastic products, injection and molding	160
Leburn	Combs Custom Cycles	Custom motorcycles	4
Leitchfield	Plastikon Industries	Plastic injected molded components for the automotive and medical markets	80
Lexington	Accurate Tool & Manufacturing Company Inc	Tool & die: plastic & rubber molds, medical & industrial prototype parts	2
	Accuromm U S A Inc	Carbide cutting tools	35
	ASC Incorporated	Automotive convertible tops and related assemblies	25
	Blue Grass Manufacturing Inc	Manufacturer & fulfillment. CNC machining, metal fabrication, welding and electro mech. assembly, fabricated wire, tube & pipe.	55
	Blue Star Plastics Inc	Custom plastic injection molding & assembly	67



Central Kentucky Processing	Metal finishing, pickling, deburring, cleaning & tumbling; zinc, black oxide, electro, nickel & electroless nickel plating services, belt austempering	38
Central Kentucky Processing	Metal heat treating	18
Contract Machining & Manufacturing	General, CNC, prototype & custom machining; tooling	47
Controls & Automation Inc	Provides industrial control systems and software for machinery, material handling systems and process control functions	2
D S M Inc	Screw machine products	22
GE Lighting LLC	Automotive sealed beam headlights & specialty lamps	115
Imperial Tool & Manufacturing Co Inc	Design and builder of molds, tools, dies, fixtures, gauges as well as product development	13
ITW Powertrain Fastening	Metal stampings, self locking metal fasteners & washers	72
J R Buck Industries	Custom Metal Fabrication Services: MIG & TIG Welding, CNC Milling & Turning, Stamping and Die Building, Engineering & Design Services, and Assemblies. We excel in low to medium production orders.	10
Kito USA	Welding equipment	25
Molding Solutions	Custom injection molded rubber & plastic products, plastic & metal fabricating	40
nGimat LLC	Manufacturing research program to develop advanced Lithium Titanate energy storage nanomaterials for a new generation of Lithium-ion batteries	18598
NI Autowindow Systems Inc	Assembly work for automotive windshields	72
Nitto Denko Automotive Kentucky Inc	Automobile industry tape & foam products	46
Northside RV	Administrative/corporate office, recreational vehicle sales parts, service, rentals	32
Parker Seal Co	Manufacture rubber o-rings	150
Republic Diesel	Drive shafts; engine repair and parts distribution	14



	Star Manufacturing Inc	Furniture mechanisms; metal stampings; jigs & fixtures; production & spot welding; surface, blanchard & production grinding	85
	Visumatic Industrial Products Inc	Automated systems; screw, drive feed mechanisms/custom belt equipment to Delco/Ford and others to use in their manufacturing	27
	Webasto Sunroofs Inc	Automotive sunroofs	450
Livermore	Livermore Brass & Silver Shop	Zinc, chrome, electro, nickel, copper & brass plating	6
London	ABC Automotive Systems Inc	Research, development, design, manufacturing and assembly of plastic automotive parts.	251
	Aisin Automotive Casting LLC	Aluminum engine components for the automotive market	442
	Bluegrass Spring Co LLC	Compression, extension, formed wire & flat springs	7
	Highland Diversified Services Inc	Automotive components, major appliances, telecommunications, and aerospace - metal stampings, welded sub-assemblies, and powder coated parts and assemblies.	262
Louisa	Heritage Equipment Inc	Remanufacture of commercial truck components including diesel engines, transmissions, differentials	26
Louisville	Acme Auto Electric Inc	Automobile starters & alternators and auto service	16
	AEES	In-line vehicle sequencing	15
	American Dispersions Inc	Water base dispersions for rubber & plastics industries	13
	Apollo Oil LLC	Distribution of automotive oils and oil lubricents	14
	Ashland Distribution Co	Distribution center	18
	Atlas Machine & Supply Inc	Machine shop: drilling, boring, cutting & honing; welding; roll & crankshaft grinding; lathe & mill work; roll manufacturing; roll repair.	182
	Barbee Co Inc	Automobile radiator service equipment and repair	10
	Bell Motor Service Inc	Rebuilt automotive, tractor & boat engines and custom engine rebuilding	2
	Beneke Wire Co	Aluminum rod, bar & wire for cold heading	47



Bohn Fiberglass Industries	Fiberglass panels, scrubbers, pipes, tanks & tank linings; custom non-corrosive products and equipment	3
C & S Machine & Manufacturing Corp	Machine shop: CNC machining, arc & gas welding, drilling, boring, cutting, lathe & mill work, production machining. Tier 1 supplier.	16
Caldwell Industries Inc	Plastic injection molding, extrusion and assembly	125
Cardinal Aluminum Co	Custom aluminum extrusions & moldings including anodizing, powder coating and fabricating.	300
Cardinal Manufacturing Co	Steel, bronze, brass & aluminum roll formed metal products & parts	62
Craig Machinery & Design Inc	Automation machinery & tooling, plastic assembly equipment. Also clam shell, blister welding and closure machinery	14
Cummins Crosspoint LLC	Local distributor for Cummins Inc. Service Cummins engines in all types of equipment and trucks. Sell and service Cummins new & recon engines	48
Dakkota Integrated Systems LLC	Interior automotive products - dashboards, instrument panel	122
Dakkota Integrated Systems LLC	Production and supply of cooling systems of the automotive industry	62
Dana Corporation	Automotive drive shafts	75
Derby Fabricating LLC	Automotive parts— rubber goods.	60
Derby Industries Inc	OEM Support & Logistics & Supply Chain Mgt Services; assembly, sub-assembly, packaging, co-packing, kitting, retail & OEM distribution, corporate office	104
Diesel Injection Service Co	Fuel injection pump repair	90
Dynacraft	Automotive hoses & battery cables, truck parts distribution, hardlines, battery cable molds	343
ECO Environmental Filtration	Dust collector filters, blower, compressor filters, air & gas filters	15
EnovaPremier LLC	Tire/wheel assembly headquarters	26
Falls City Machine Technology	General machine shop	20
Faurecia Exhaust Systems	Automobile exhaust systems	162
Fold-A-Way	Aluminum & nylon fold-away bumper steps for pick-up trucks, vans & RV's	N/A



	Ford Motor Co	Production of Super Duty Pick-up Trucks (F-250 through F-550), Expedition, Lincoln Navigator	3978
	Ford Motor Co	Ford Explorer, Sport Trac & Mercury Mountaineer	1150
	Haas Auto Parts & Machine Co Inc	Machine shop: general machining, engine rebuilding, drilling, boring, surface & cylindrical grinding, lathe & mill work	5
	Hexion Specialties Chemicals Inc	Electronic resins; foundry resins; automotive resins	120
	Hi-Tech Mold & Tool LLC	Custom plastic molds; plastic injection molding, tooling, decorating, thermoforming & foam fabricating	45
	Indesco Inc	Remote - WEB Based Power Monitoring Services & Equipment, Power Quality, Demand systems, Utility and Process monitoring, LEAN Manufacturing Engineering Services, Custom Machining	8
	Industrial Services of America Inc	Headquarters, scrap metal & paper recycling, solid waste management services, waste handling equipment sales & service	130
	IQL Corp	Steel & metal fabrication: sheet, plate, structural & aluminum; MIG & TIG welding	60
	JCIM LLC	Plastic components	350
	JCIM LLC	Manufactures and assembles injection molded plastic automotive parts	340
	Judd Brothers Machine	Machine parts for auto industry, fabrication, sheet metal work mfg., precision turned prod. mfg.	6
	Kentucky Trailer	Manufacturing, sales and service of custom Semi trailers including, drop frame, high cube moving vans for the snack food, automobile transport, mobile marketing, mobile medical	207
	Lear Operations Corporation	Automobile & van seats	217
	Marcus Paint Co	Powder & protective coatings & paint, liquid coatings for OEM	43
	Metro Fabrication Inc	Manufacturer of custom wiring harnesses.	11
	Miyama USA Inc	Automotive and appliance sub-assemblies, 6 axis precise robotic welding, light stamping, precise resistance welding, CNC drill & tap, CNC lathing, parts kit packaging & fulfillment services	43



Motor Coach Industries Inc	Distribute parts for motor coaches, call center operations, admin office	75
NHK Spring Precision of America Inc	Precision springs for the automotive industry	75
Nuplex Resins	Industrial resins	70
OEM Products	Corporate office	29
Owens Corning	Thermal acoustical & structural insulation for appliance, furniture & transportation markets	65
Power Train of Ky	Truck parts distribution	17
Preferred Plastics Inc	Custom plastic profile extrusions	25
Prescotech Industries Inc	Fiberglass, paperboard, urethane & polystyrene fabricating, polyethylgine, rubber foil converting	36
PSC Fabricating Co	Manufacture and conversion of non-metallic materials for use in acoustical, thermal, electrical and common gasketing applications.	80
S & S Tool & Machine Co Inc	Machine shop: CNC machining, production parts, gauges & checking fixtures	25
S & S Tool & Machine Co Inc	Machine shop: precision machined parts, gauges & fixtures	37
Sapa HE Tubing	Technical laboratory and limited administrative functions	5
SMR Automotive	Distribution center for automotive parts	4
Sport Paint Inc	Value added/Value engineering manufacturer for the Automotive Aftermarket Restyling, ActionSports and PowerSports Industries.	20
Superior Van Mobility LLC	Van conversion and wheel chair accessible vans, sales of mobility vans and related products	31
Sypris Technologies Inc	Custom forgings and machining for the automotive, truck, mining, and alternative energy markets.	104
TRAX Mechanical Systems	Final assembly of trailer axles and re-manufacturing of brake shoes and linings for heavy duty truck and trailer markets.	80-110
Vico Louisville LLC	Automobile brake and suspension components	41
Visual Image Systems Company LLC	Automotive decals and advertising graphics	41



	WAKO Electronics (USA) Inc	Appliance thermostats, sensors, pressure switches for automotive and appliances	92
	Warner Machine & Tool	Automated tooling, material handling equipment and robotics.	7
	Westport Axle Corp	Axle module assembly, warehousing and line sequencing	83
	WIT Transmissions & Parts	Wholesale distribution of new and remanufactured transmissions and transmission parts	120
	Yamamoto F B Engineering Inc	Fine blanked parts	85
	Yokohama Tire Corp Northern RDC	Tire distribution center	16
	Zeon Chemicals LP	Synthetic polymers research & development, sales, marketing	69
Madisonville	Apollo Oil LLC	Distribution of automotive oils and chemicals	11
	International Automotive Components Group	Plastic automotive components and head liners	132
	Tri-Valley Millennium Plastics Inc	Plastic injection molding and blow molding	12
Manchester	Kentucky Mountain Industries	Cold rolled, brass, CRS & stainless steel automotive stampings; plumbing fixtures & appliance parts; tool & die	22
Marion	Par 4 Plastics Inc	Custom injection & molded plastic products	145
Mayfield	Old Hickory Clay Co	Ball clay, slurry and air floated koolins for sanitary ware industry	39
Maysville	Federal Mogul Corp	Automotive distribution center	210
	Green Tokai Co Ltd	Weather stripping, auto trim	271
	Mitsubishi Electric Automotive America Inc	Automotive electronics including vehicle entertainment system, ignition coils and engine control units.	211
	Wald LLC	Conveyor system components; wire baskets, tubular handlebars, stamped fenders; automotive jack handles, lazy Susan posts, spare tire carriers, infant car seat components, bicycle training wheels, cabinetry components, exercise equipment components	70



Middlesboro	Kirby Steel Products Inc	Metal truck equipment.	3
	Yeary Auto Electric	Automobile starters, alternators & drive shafts	4
Monticello	Monticello Machine Shop Inc	Machine shop: drilling, boring, cutting, honing, general machining & welding; conveyors, plate & sheet metal fabricating	9
Morehead	Guardian Automotive	Plastic exterior trim	450
	Morehead Machining Inc	Tool & die: jigs, fixtures & progressive dies, welding/fabrication	25
Morganfield	Rayloc	Distribution of automotive brake parts	45
	Trelleborg Adhesive Plant	Rubber inserts for automotive industry	55
	Trelleborg Inc	Automotive ball joint seals, rubber bumpers, electrical connectors & miscellaneous molded rubber products	156
Morgantown	Casco Products Corp	Automobile cigarette lighters and power outlets for automobiles	50
	Corvac Composites LLC	Thermoformable composite plastic materials and substrates primarily for the automotive industry	30
	Morgantown Manufacturing Co	Automobile parts & metal stampings and assembly storage and distribution	17
	Pride Plastics of Morgantown Inc	Plastic Injection molding and assembly for medical, automotive, industrial, appliance and government - MBE, 8a & OS-9000 certified. Also, containment work.	12
Mr. Sterling	Rogers Foam Corporation	Polyurethane & polyethylene foam products, servicing industries including high-tech, office products, medical transportation, sports and leisure, military and automotive.	51
	Precision Resource Inc	Manufactures fine blanked precision stampings	52
	Summit Polymers Inc	Injection molded thermoplastic automotive products	250
Nicholasville	Ernie Green Industries	Manufacture plastic parts for the automotive industry through injection molding process	80
	Ideal Tool & Manufacturing Co Inc	Machine shop: parts, components, tools & dies; CNC, general & EDM machining, drilling, boring, cutting, surface grinding, mill & lathe work	12



	McKechnie Vehicle Components	Plastic injection molding, chrome and stainless steel plating, painting automotive components, wheel trim, center caps, claddings	260
	Trim Masters Inc	Manufacturing car seats and frame assemblies for Toyota and Johnson Controls	340
Owensboro	Daramic Inc	Automotive deep cycle & Industrial battery separators	90
	JCIM LLC	Plastic blow molded automotive parts	120
	Metalsa Structural Products Inc	Steel pickup truck frames (Tundra and Sequoia)	160
	Mid American Metals Company	Metal recovery, automotive computers and mass air flow sensors; automotive computers	5
	Omico Plastics Inc	Blow molded plastic parts and assemblies	136
	Perfect Patterns Inc	Wood, metal & plastic industrial patterns	9
	R C Bratcher Welding Service	Arc, heliarc, MIG & TIG welding; custom metal fabricating; radiator service and sales, automotive repair shop hydraulic hose & tube shop	11
	Toyotetsu Mid America LLC	Automotive stampings and welded assemblies	540
Paducah	H B Fuller Co	Adhesives	47
Paris	CMWA	Automotive wheels - steel and aluminum	460
	EnovaPremier of Kentucky LLC	Tire & wheel assembly	77
	Kentucky Smelting Technology (KST)	Aluminum smelting	40
	Paris Machining Division	Machine steering arms & tie rods for heavy-duty trucks	2
	Quick Tek Machining LLC	Contract and production of machinery	12
Park City	GSYS Military Products LLC	Manufacture and install collision warning systems in commercial trucks	3
	Yahagi America Molding Inc	Injection molding and assembly of automotive plastic parts	36
Philpot	Automotive Machine & Performance	Automotive machine shop	2
Prestonsburg	Worldwide Equipment Inc	Headquarters, distributors of heavy duty trucks and replacement parts	39



Princeton	Bodycote Inc	HIP (Hot Isostatic Pressing)	24
Prospect	Electrologic Inc	Control systems & panels, computer interface systems, custom machine designing & fabricating, embedded controls and control systems, custom motor controls, microprocessor based	N/A
Raccoon	Goff Automotive Machine Inc	Automotive precision machine shop: boring, surface grinding & engine rebuilding	2
Richmond	AGC NA Inc	Automotive glass	155
	Asahi Forge of America Corporation	Hot forge manufacturing for the automotive industry	40
	B & H Tool Works Inc	A full service tooling, machining, stamping, and fabrication job shop. Capabilities include CNC, EDM, and laser machining. Progressive and hand transfer stamping capabilities	72
	Blue Grass Plating Co LLC	Zinc, black oxide, phosphate, electroplating, electrocoating	45
	Diversified Tool & Development	Screw machine products & CNC machining	20
	GR Spring and Stamping Inc	Automotive stamping	95
	Kokoku Rubber Inc	Rubber syringe stoppers, automobile parts. Auto, medical pharma., business machines and electronics. Seals, gaskets, O-rings for automotive.	110
	National Metal Processing Inc	Commercial heat treating/laser processing and welding.	22
	P-K Tool & Manufacturing Co	Metal stampings, production machining, fabricating & assembly; complete stamping die construction; nylon dip coating; robotic & resistance welding.	50
	Precision Tube Inc	Tube fabricating, wire forming, forklift components and CNC machining	65
	Richmond Auto Parts Technology Inc	Automotive transmission gears; chassis components and automatic transmission components	276
	Sherwin-Williams Automotive Finishes Corp	Automotive coatings & finishes, Thompson's Waterseal Woodcare Products, Military & Industrial Coatings	354
	TEBCO of Kentucky Inc	Truck bodies & related equipment	23
Robards	K B Alloys LLC	Aluminum base & metal alloys, aluminum based master alloys	34



Russell Springs	Bruss North America Inc	Automotive engine & transmission sealing systems, headquarters	155
	Lily Creek Industries	Diesel engine parts	25
	Superior Battery Manufacturing	Automotive & commercial vehicle batteries	150
Russellville	General Products Corporation	Machining and assembly of cast iron and aluminum castings to manufacture products for the automotive and heavy duty truck industries	51
	Sensus Precision Die Casting	Aluminum die castings	230
	Ventra Plastics	Injection molded plastic automotive trim	200
Scottsville	Sumitomo Electric Wiring Systems	Automotive electronic wire harness components	300
Shelbyville	Barnes Distribution	Packaging facility of automotive replacement parts & distribution to automotive dealers.	50
	Ichikoh Manufacturing Inc	Automotive trim parts	115
	Johnson Controls Inc	Automobile seat assembling	225
	Katayama American Co Inc	Automotive door sashes and moldings	273
	Martinrea	Automobile parts stamping & assembly	262
	Nifco America Corporation	Manufacture plastic injection molded fasteners for the automotive industry	65
Shepherdsville	Medley's Auto & Truck Alignment Service Inc	Automotive, truck engine & part rebuilding	20
Somerset	Cornett Machine Shop Inc	Machine shop: general machining, arc welding & engine rebuilding	22
	GE Somerset Glass Plant	Pressed glassware (headlights)	123
	Hendrickson USA LLC	Trailer suspension systems for heavy-duty transportation industry	108
	Toyotetsu America Inc	Structural automotive components & stampings	631
	UGN Inc	Manufacture automotive sound proofing	172
Sonora	NSU Corp	Automobile muffler components; quietening agents	69
South Richmond	Sherwin-Williams Automotive Finishes Corp	Distribution of automotive coatings	65
South Union	Precision Strip Inc	Steel, aluminum & copper processing & slitting service	98



Springfield	INOAC Automotive LLC	Automobile armrests & interior plastic parts, seat trim components, instrument panel components	235
	LB Manufacturing	Robotic and manual Mig welding of carbon and stainless steels, resistance (spot) welding, resistance seam welding, automotive glass assembly, light and medium stamping	38
	Toyotomi America Corp	Automotive after-market products; automotive stampings; sunroof frames	235
Stamping Ground	Commonwealth Tool & Machine Inc	Design, build and integrate robotic welding equipment, resistance welders, spot welders, end effectors, tool & die, special machines & gauges, EDM work, materials handling equip	26
Stanford	Brake Parts Inc	Automobile & truck disc brakes	405
	Lincoln Manufacturing USA LLC	Stamping, welding, and machining operations to produce parts for the automotive industry.	93
Sterling	Big Rapids Products Inc	Manufacture stainless steel products for exhaust systems and decorative trim for the automotive industry	15
	Cooper Standard Automotive	Molded & extruded rubber products, reinforced rubber hoses & automotive parts	575
	Kyosan DENSO Manufacturing Kentucky LLC (KDMK)	Assembles automotive fuel systems and fuel pump modules, valves	324
	Lexington Metal Systems	Automotive metal stampings	98
Taylorville	B & B Screw Machine Specialist	Screw machine products, shafts, collars & screws, brushings, fasteners, nuts	12
Utica	Valley Truck Equipment Inc	Installation of truck bodies, flat beds, service bodies, dump bodies, grain bodies, hoists and hydraulic wet kits, pumps, ptos, tarp kits, replacement tarps. We also lift and lower trucks with a full complement of wheels and tires.	8
Vanceburg	Superior Fibers LLC	Fiberglass automobile door panels, cotton ironing board pads	102
Versailles	Nisshin Automotive Tubing LLC	Stainless steel automotive tubing	17
	Osram Sylvania	Glass tubing, components are used in automotive lighting industry, fluorescent lighting	550
	Pilkington North America	Automobile windshield & side and back window glass paned sunroofs	345



	Y H America Inc/Div 1	Automobile air conditioning & power steering hoses, fittings & assemblies; fluid conveying products.	310
	Y H America Inc/Div 2	Sealants & primer, hot melt adhesives	34
Walton	Clarion Corp of America	Warehousing, distribution, light manufacturing, and quality	67
	Fuji Autotech USA LLC	Automotive seat components, steering columns, and shifter selectors	115
	Waltex NKY LLC	Specialty & automated welding machinery	25
Warsaw	Dorman Products	Packaging, warehousing, and distribution of automotive and home hardware products	180
Wilder	W J Baker Co	Tubular metal products & spacers	14
Williamsburg	Firestone Industrial Products	Air springs	400
Williamstown	Gotec Plus Sun LLC	Prep & coat automotive parts for rubber bonding	60
Winchester	Advanced Green Components LLC	Produces forgings and machined rings for tapered roller bearings; Produce outer and inner rings for tapered wheel bearings	112
	Ainak Inc	ISO Certified Distributor and Supplier of automotive industry manufactured component solutions	130
	Apollo Oil LLC	Headquarters, distribution of automotive oils and chemicals and industrial oils, antifreeze, grease, filters, hydraulic oils, car care products and gear oils	60
	Brake Parts Inc	Research & development; brake pads	27
	Johnson Controls Inc	Automotive seating service center	31
	Niles America Wintech Inc	Plastic injection molded automotive parts and electrical switches	410
	Sekisui S-LEC America LLC	Interlayer film for the laminated glass in automotive and architectural applications	57
	Univance Inc	Machine ATV Axles and Prop Shafts. Assemble ATV Differential Units and Forklift Transmissions.	40

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